

**OTHMAN YEOP ABDULLAH GRADUATE
SCHOOL OF BUSINESS**



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INTRODUCTION

The Othman Yeop Abdullah Graduate School of Business (OYAGSB) was established as part of the university's bold effort to continuously provide innovative and effective business management related education. With the tag line "**Distinctively Different**", OYAGSB aims to nurture leaders who make a difference in a responsible and sustainable manner.

OYAGSB is also proud of its position as the only business school in Malaysia that has a comprehensive pool of faculty members specialised in various areas of business management such as Accounting, Banking and Finance, Entrepreneurship, Human Resource, International Business, Marketing, Production and Operation. Our main campus in Sintok, Kedah has world-class facilities and infrastructures for postgraduate studies.

The programme portfolios are recognised locally by the Malaysian Qualification Agency (MQA) and internationally by international accreditation bodies of AACSB (The Association to Advance Collegiate Schools of Business), AMBA (Association of MBAs), and ABEST21 (The Alliance on Business Education and Scholarship for Tomorrow), signifying its position among the top business schools in the world. OYAGSB is also a Global Partner of Chartered Management Institute (CMI).

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PROGRAMMES OFFERED

UUM SINTOK

(a) Programmes offered by the OYAGSB

NO.	PROGRAMME	PROGRAMME STRUCTURE
1.	Doctor of Philosophy (PhD) – fields of study: <ul style="list-style-type: none"> ▪ Business Information System ▪ Leadership and Organizational Behaviour ▪ Consumer and Market Analysis ▪ Financial Analysis and Policy ▪ Innovation and Entrepreneurship ▪ Industrial and Development Economics 	✓ Research
2.	Doctor of Business Administration (DBA)	✓ Coursework and Dissertation
3.	Master of Business Administration (MBA)	✓ Coursework

(b) Programmes offered in collaboration with UUM College of Business (UUMCOB)

NO.	PROGRAMME	PROGRAMME STRUCTURE	SCHOOL
1.	Doctor of Philosophy (PhD)	✓ Research	All schools
2.	Master of Economics (MEc.)	✓ Coursework ✓ Coursework and Dissertation ✓ Research	School of Economics, Finance and Banking (SEFB)
3.	Master of Science (Finance)	✓ Coursework ✓ Research	
4.	Master of Science (Insurance)	✓ Research	
5.	Master of Science (Banking)	✓ Coursework ✓ Research	
6.	Master of Human Resource Management (MHRM)	✓ Coursework ✓ Research	
7.	Master of Science (Occupational Safety and Health Management)	✓ Coursework ✓ Research	School of Business Management (SBM)
8.	Master of Science (Management)	✓ Coursework ✓ Research	



NO.	PROGRAMME	PROGRAMME STRUCTURE	SCHOOL
9.	Master of Science (Islamic Finance)	✓ Research	Islamic Business School (IBS)
10.	Master of Science (Islamic Banking)	✓ Research	
11.	Master of Islamic Business Studies (MIBS)	✓ Coursework ✓ Research	
12.	Master in Islamic Finance and Banking (MIFB)	✓ Coursework	
13.	Master of Science (Operation Management)	✓ Research	School of Technology Management and Logistics (STML)
14.	Master of Science (Technology Management)	✓ Research	Tunku Puteri Intan Safinaz School of Accounting (TISSA)
15.	Master of Science (Accounting)	✓ Research	
16.	Master of Science (International Accounting)	✓ Coursework	
17.	Master of Taxation	✓ coursework	

OFF-CAMPUS CENTRE

OYAGSB and UUM College and Business also offer postgraduate programmes by **coursework** at the following off-campus centre:

No.	Off-campus Centre	Programme
1.	OYAGSB Kuala Lumpur	Doctor of Business Administration (DBA)
		Master of Business Administration (MBA)
2.	UUM Kuala Lumpur (UUMKL)	Master of Science (Finance)
		Master of Science (Management)
		Master of Science (Occupational Safety and Health Management)
		Master of Human Resource Management (MHRM)
		Master in Islamic Finance and Banking (MIFB)



DOCTOR OF PHILOSOPHY

PROGRAMME STRUCTURE

Doctor of Philosophy (PhD) is offered by **full research**. Students should have adequate research knowledge and skills as stipulated by the Academic Committee. Students who do not possess these criteria are required to register and pass the following two (2) pre-requisite courses with at least a **B** grade before they continue with their research:

- i. SZRZ6014 Research Methodology
- ii. SCLE6014 Academic Writing; **and/or**
- iii. Any other courses as determined by the supervisor or Academic Committee

Students are also required to:

1. present their research work at colloquiums/symposiums set by the OYAGSB/respective Schools;
2. defend their research proposals successfully, as per requirement below:
 - a) students are required to defend their proposals to a committee comprising a chairperson and two (2) reviewers appointed by OYAGSB/respective Schools.
 - b) students must submit two (2) copies of their proposals to OYAGSB at least two (2) weeks prior to the defence.
 - c) the reviewers would provide written comments and recommend the status of the research proposals at the end of the defence session.
 - d) students are required to make amendments based on the comments and suggestions given by the reviewers.
 - e) in case of re-defence, students are given a maximum of six (6) months to refine and to successfully re-defend their research proposals. Failure to do so would result in termination from the programme.
3. Produce at least ONE (1) article, accepted/published for publication in a Scopus Indexed Journal before viva voce.
4. Attend a viva voce session to defend their thesis, as per requirement below:
 - a) Upon approval from their supervisor(s), students should fill the form "**Intent to Submit Graduate Thesis/Dissertation**" and submit it to OYAGSB/respective Schools together with three (3) copies of the thesis (note that students are also required to submit the softcopy version of their thesis);
 - b) Students will be informed of the viva voce session by OYAGSB/respective Schools;
 - c) Students have to pay the viva voce fee before the viva voce session.

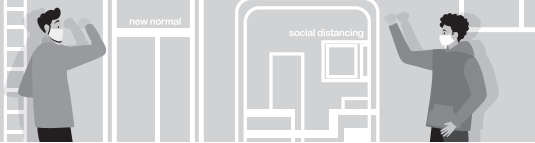


5. Submit a written thesis (only applicable for those who passed the viva voce session):
 - a) Students should make corrections with guidance from the supervisor(s) based on comments and suggestions given during the viva voce session by the examiners.
 - b) Before binding the final thesis, students should obtain approval (or signature) from OYAGSB/respective Schools for certification of thesis.
 - c) The thesis should be prepared in three copies (two in hard cover and one in loose copy), all of which are to be submitted to OYAGSB/respective Schools.

RESEARCH FIELDS

Candidates are advised to undergo research training in any areas of business-related fields and economics, either from the conventional or Islamic perspectives, as follows (but not necessarily limited to):

No.	School	Research Field
1	Othman Yeop Abdullah Graduate School of Business (OYAGSB)	<ul style="list-style-type: none"> ▪ Business Information System ▪ Leadership and Organizational Behaviour ▪ Consumer and Market Analysis ▪ Financial Analysis and Policy ▪ Innovation and Entrepreneurship ▪ Industrial and Development Economics
2	School of Business Management (SBM)	<ul style="list-style-type: none"> ▪ Entrepreneurship ▪ Healthcare Management ▪ Human Resource Management ▪ Management ▪ Management Information System ▪ Marketing ▪ Occupational Safety and Health Management
3	School of Economics, Finance & Banking (SEFB)	<ul style="list-style-type: none"> ▪ Agribusiness ▪ Economics ▪ Banking ▪ Finance ▪ Risk Management
4	Tunku Putri Intan Safinaz School of Accountancy (TISSA)	<ul style="list-style-type: none"> ▪ Accounting ▪ Taxation
5	School of Technology Management and Logistics (STML)	<ul style="list-style-type: none"> ▪ Technology Management ▪ Operation Management ▪ Logistics Management ▪ Project Management ▪ Quality Management



No.	School	Research Field
6	Islamic Business School (IBS)	<ul style="list-style-type: none">▪ Islamic Economics▪ Islamic Management▪ Islamic Finance and Banking▪ Islamic Insurance▪ Muamalat and Syariah Advisory

Please refer to the website of OYAGSB at www.oyagsb.uum.edu.my and the respective schools for further details.



DOCTOR OF BUSINESS ADMINISTRATION

PROGRAMME STRUCTURE

Doctor of Business Administration (DBA) is offered by coursework and dissertation with **82** credit hours which comprises the following:

BUSINESS FIELDS (15 CREDIT HOURS)

BDAK8033	Accounting Practice and Regulation
BDFM8013	Corporate Financial Strategy
BDHS7013	Leadership and Organizational Effectiveness
BDMF8013	Global Economic and Business Issues
BDMM8033	Global Strategic Marketing and Competitive Analysis

RESEARCH METHOD (9 CREDIT HOURS)

BDMR8013	Business Research and Methodology <i>(students must pass this course as a pre-requisite before being allowed to register for BDM8013 Research Proposal Construction)</i>
BDMR8053	Data Analysis
BDMI 8013	Research Proposal Construction

BUSINESS ELECTIVES (6 CREDIT HOURS)

Choose any two (2) courses from the following:

BDME8033	Seminar in Corporate Entrepreneurship
BDMF8043	Seminar in International Business
BDMF8053	Seminar in Business and Sustainability
BDMH 8013	Strategic Human Resource Management
BDMH8023	Business Negotiations
BDMM8043	Contemporary Issues in Marketing
BDMN8033	Organizational Change Management
BDMN8043	Managing Strategy and Innovation

CONSULTATION (3 CREDIT HOURS)

BDMX8023	Business Consultation
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DISSERTATION (49 CREDIT HOURS)

BDMZ89949	Dissertation
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DBA students are also required to:

1. Present their research work at colloquiums arranged by Othman Yeop Abdullah Graduate School of Business;
2. Defend their research proposals successfully to a committee;
3. They shall produce at least one (1) case study or article by choosing either Option A or Option B, before viva voce.

Option A: Publish at least one (1) case study; **OR**

Option B: Publish at least one (1) article, which is published in a referred journal/professional business magazine (example: Malaysian Business, Marketeers, Accounts Today, The Asian Banker, HRM Asia, INSURANCE

4. The article or case study is produce individually or can be co-authored only with and consented by the supervisor(s).
5. The article or case study accepted or published must be based on the DBA candidate's research topic.
6. The article or case study must be accepted or published during the candidacy.
7. The article or case study must be accepted or published before a viva-voce session



MASTER OF BUSINESS ADMINISTRATION

PROGRAMME STRUCTURE

Master of Business Administration (MBA) is offered by coursework. Students are required to complete 48 credit hours which consist of 36 credits of core courses, 6 credits of elective courses, and 6 credits of Project Paper.

The programme structure is as follows:

CORE COURSES (36 CREDIT HOURS)

OJMP6013	Operation and Innovation Management
OKMA6013	Accounting for Managers
OPMM6013	Strategic Marketing
OPMM6023	Strategic Management
OPMH6013	Organizational Behaviour
OJMT6013	E-Business
OWFM6013	Corporate Finance
OMMU6013	Business Ethics, CSR and Sustainability
OEEM6013	Economics for Business
OQQP6013	Decision Making in Business
OPME6013	Innovation and New Venture Creation
ODMR6013	Business Research Methods

ELECTIVE COURSES (6 CREDIT HOURS)

Choose 2 (TWO) elective courses from the following streams (subject areas):

1. ACCOUNTING

OKMA6023	Accounting Fraud And Forensic Investigation
OKMA6033	Contemporary Issues in Accounting

2. ISLAMIC BANKING AND FINANCE

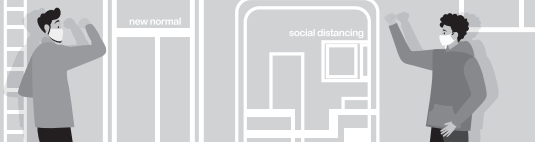
OWFF6013	Islamic Financial Markets, Instruments and Institution
OWFF6023	Contemporary Islamic Banking

3. BUSINESS ANALYTICS

OJMT6023	Data Mining for Business Applications
OJMT6033	Data Visualization for Consumer Insights

4. ENTREPRENEURSHIP, CREATIVITY AND INNOVATION

OPME6023	Entrepreneurship Development
OPME6033	Entrepreneurship and Strategy



5. OPERATION AND SUPPLY CHAIN MANAGEMENT

- OJMP6023 Global Supply Chain Management
- OJMP6033 Logistics Management

6. HUMAN RESOURCE MANAGEMENT

- OPMH6023 Leadership in Organization
- OPMH6033 Organizational Change Management

7. COMMUNICATION AND BUSINESS NEGOTIATION

- OCCC6013 Strategic Corporate Communication
- OCCC6023 Communication for Managers

PROJECT PAPER (6 CREDIT HOURS)

- ODMZ6996 Project Paper

At the end of the programme, students are given three months to prepare a Project Paper addressing effectively a current business issue by implementing the newly acquired theories, methodologies and techniques. A senior member of academic staff will be assigned as a project supervisor/ mentor.



MASTER OF ECONOMICS

PROGRAMME STRUCTURE

The 40-credit-hour Master of Economics (MEc.) is offered in three (3) alternative modes: a) coursework, b) coursework and dissertation, and c) full research.

(A) Coursework

Students are required to complete at least 40 credit hours which comprise the following:

CORE COURSES (19 CREDIT HOURS)

BEEB5053	Microeconomics Analysis
BEEB5063	Macroeconomics Analysis
BEEQ5114	Applied Econometrics
BEER6013	Research Methods in Economics
BEED5113	Malaysian Economics Management
BEEB5073	Contemporary Issues in Economics

ELECTIVE COURSES (12 CREDIT HOURS)

Choose any four (4) courses from the list below:

BEET5133	Global Trade and International Financial Issue
BEEB5123	Banking and Financial Economics
BEEI5153	Labour Market Analysis
BEEE5133	Environmental and Natural Resource Economics
BEE55013	Economics of Strategy
BEEH5013	Economics of Happiness
BEEP5133	Project Management

PROJECT PAPER (9 CREDIT HOURS)

BEEZ6999	Project Paper
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(B) Coursework and Dissertation

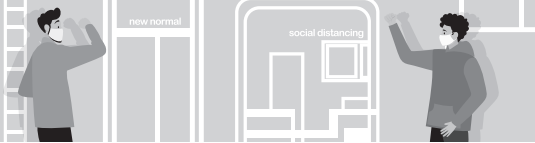
Students are required to complete at least 40 credit hours which comprise the following:

CORE COURSES (19 CREDIT HOURS)

BEEB5053	Microeconomics Analysis
BEEB5063	Macroeconomics Analysis
BEEQ5114	Applied Econometrics
BEER6013	Research Methods in Economics
BEED5113	Malaysian Economics Management
BEEB5073	Contemporary Issues in Economics

DISSERTATION (21 CREDIT HOURS)

BEEZ69921	Dissertation
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(C) Research

Students are required to:

1. Register and pass two (2) pre-requisite courses, i.e. **BEER6013 Research Methods in Economics** and **SCLE6014 Academic Writing** with at least a **B** grade before they can pursue their research work.
2. Defend their proposal to a Committee, which comprises a chairperson and at least one examiner appointed by the School/Graduate School, as per requirement below:
 - a. Students must submit two (2) copies of their research proposals to the School/Graduate School at least 2 weeks prior to the proposal defence session;
 - b. The examiner(s) should provide written comments and recommend the status of the proposals at the end of the session;
 - c. Students are required to make amendments based on the comments and suggestions given by the examiner(s); and
 - d. The research proposals should comprise the following chapters:
 - Chapter 1 : Background of the Study, Problem Statement, Research Questions, Research Objectives, Scope of the Study, and Significance of the Study.
 - Chapter 2 : Literature Review
 - Chapter 3 : Research Methodology
 - a. Research Framework
 - b. Hypotheses/ Propositions Development
3. Produce at least one (1) article which is accepted for publication in a refereed journal.
4. Attend a viva voce session to defend their thesis, per requirements below:
 - a. Upon approval from their supervisor(s), students should fill "The Intent to Submit Form (ITS)" and submit it to the School/Graduate School together with two (2) copies of the thesis;
 - b. Students will be informed of the viva voce session by the School/Graduate School;
 - c. Students have to pay the viva voce fee before the session takes place.
5. Submit a written thesis :
 - a. Students should make corrections with guidance from the supervisor(s) based on comments and suggestions given by the examiners during the viva voce session.
 - b. Before binding the final thesis, students should obtain approval (or signature) from the School/Graduate School for certification of the thesis.
 - c. Student should prepare in three (3) copies (two in hard cover and one in loose copy), all of which are to be submitted to the School/Graduate School.



MASTER OF SCIENCE (FINANCE)

PROGRAMME STRUCTURE

(A) Coursework

Master of Science (Finance) by coursework is a 42-credit-hour programme which comprises the following:

CORE COURSES (12 CREDIT HOURS)

BPMN6073	Research Methodology
BWFF5013	Corporate Financial Management
BWFF5033	Financial Reporting and Statement Analysis
BWFN5013	Investment

SPECIALIZATION COURSES (15 CREDIT HOURS)

Choose one (1) of the specialization below:

FINANCIAL MANAGEMENT

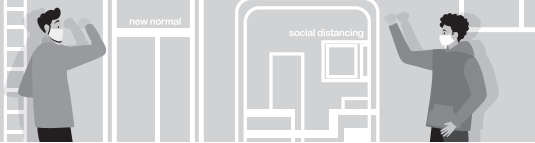
BWFF5023	Islamic and Conventional Financial Markets, Instruments and Institutions
BWFF5043	International Financial Management
BWFF5053	Advanced Corporate Financial Management
BWFF5073	Advanced Financial Modelling
BWFF6013	Seminar in Finance

INVESTMENT MANAGEMENT

BWFF5043	International Financial Management
BWFF5063	Financial Risk Management
BWFF5073	Advanced Financial Modelling
BWFN5023	Portfolio Theory
BWFN5033	Fixed Income Securities

BANKING

BWBB5093	Bank and Financial Institutions Management
BWBB5103	Advanced Business Lending
BWBB5113	Risk Management in Banking and Financial Institutions
BWBB5063	International Trade and Banking Practices
BWBB5083	Marketing of Financial Services



ELECTIVE COURSES (6 CREDIT HOURS)

Choose any 2 courses from the list below:

- BWFF5083 Small Business Finance
- BWFF5093 Corporate Governance
- BWFN5043 Real Estate Finance and Investment

PROJECT PAPER (9 CREDIT HOURS)

- BPMZ6999 Project Paper

(B) Research

Students are required to:

1. register and pass two (2) pre-requisite courses, i.e. **SZRZ6014 Research Methodology and SCLE6014 Academic Writing** with at least a **B** grade before they can pursue their research work.
2. defend their proposal to a Committee, which comprises a chairperson and at least one examiner appointed by the School/Graduate School, as per requirement below:
 - a. students must submit two (2) copies of their research proposals to the School/Graduate School at least 2 weeks prior to the proposal defence session;
 - b. the examiner(s) should provide written comments and recommend the status of the proposal at the end of the session;
 - c. students are required to make amendments based on the comments and suggestions given by the examiner(s); and
 - d. the research proposal should comprise the following chapters:
 - Chapter 1 : Background of the Study, Problem Statement, Research Questions, Research Objectives, Scope of the Study, and Significance of the Study.
 - Chapter 2 : Literature Review
 - Chapter 3 : Research Methodology
 - a. Research Framework
 - b. Hypotheses/ Propositions Development
3. Attend a viva voce session to defend their thesis, per requirement below:
 - a. upon approval from their supervisor(s), students should fill "The Intent to Submit Form (ITS)" and submit it to the School/Graduate School together with two (2) copies of the thesis;
 - b. students will be informed of the viva voce session by the School/Graduate School;
 - c. students have to pay the viva voce fee before the session takes place.



4. Submit a written thesis :

- a. students should make corrections with guidance from the supervisor(s) based on comments and suggestions given during the viva voce session by the examiners.
- b. before binding the final thesis, students should obtain approval (or signature) from the School/Graduate School for certification of the thesis.
- c. the thesis should be prepared in three (3) copies (two in hard cover and one in loose copy), all of which are to be submitted to the School/Graduate School.



MASTER OF HUMAN RESOURCE MANAGEMENT

PROGRAMME STRUCTURE

(A) Coursework

Master of Human Resource Management (MHRM) by coursework is a 42-credit-hour programme which comprises the following:

CORE COURSES (24 CREDIT HOURS)

BSMH5013	Human Resource Management
BSMH5023	Strategic Human Resource Management
BSMH5033	Industrial Relations
BSMH5043	Performance Management
BSMH5133	Human Resource Development
BSMH5143	Compensation and Benefits Management
BPMN6013	Organizational Behavior and Development
BPMN6073	Research Methodology

ELECTIVE COURSES (6 CREDIT HOURS)

Choose any 2 courses from the list below:

BEEG5013	Managerial Economics
BSMH5053	Managing Occupational Safety and Health
BSMH5063	Workforce Diversity Management
BSMH5073	Human Resource Costing
BSMH5083	Human Resource Information Systems
BSMH5093	Managing Change and Communication
BSMH5113	Business Negotiations
BSMH5123	International Human Resource Management
GMUL5043	Legal and Ethical Issues in Human Resource Management

RESEARCH PAPER (12 CREDIT HOURS)

BPMZ69912	Research Paper
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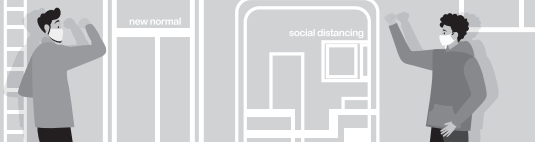
(B) Research

Students are required to:

1. Register and pass two (2) pre-requisite courses, i.e. **SZRZ6014 Research Methodology** and **SCLE6014 Academic Writing** with at least a **B** grade before they can pursue their research work.



2. Defend their proposal to a Committee, which comprises a chairperson and at least one examiner appointed by the School/Graduate School, as per requirement below:
 - a. students must submit two (2) copies of their research proposals to the School/Graduate School at least 2 weeks prior to the proposal defence session;
 - b. the examiner(s) should provide written comments and recommend the status of the proposal at the end of the session;
 - c. students are required to make amendments based on the comments and suggestions given by the examiner(s); and
 - d. The research proposal should comprise the following chapters:
 - Chapter 1 : Background of the Study, Problem Statement, Research Questions, Research Objectives, Scope of the Study, and Significance of the Study.
 - Chapter 2 : Literature Review
 - Chapter 3 : Research Methodology
 - a. Research Framework
 - b. Hypotheses/ Propositions Development
3. Attend a viva voce session to defend their thesis, per requirement below:
 - a. Upon approval from their supervisor(s), students should fill "The Intent to Submit Form (ITS)" and submit it to the School/Graduate School together with two (2) copies of the thesis;
 - b. Students will be informed of the viva voce session by the School/Graduate School;
 - c. Students have to pay the viva voce fee before the session takes place
4. Submit a written thesis :
 - a. Students should make corrections with guidance from the supervisor(s) based on comments and suggestions given during the viva voce session by the examiners.
 - b. Before binding the final thesis, students should obtain approval (or signature) from the School/Graduate School for certification of the thesis.
 - c. The thesis should be prepared in three (3) copies (two in hard cover and one in loose copy), all of which are to be submitted to the School/Graduate School.



MASTER OF SCIENCE (OCCUPATIONAL SAFETY AND HEALTH MANAGEMENT)

PROGRAMME STRUCTURE

(A) Coursework

Students have to fulfil at least 43 credit hours of coursework which comprise the following:

CORE COURSES (22 CREDIT HOURS)

BSMH5203	Aspect of OSH Legislation
BSMH5213	Safety Management
BSMH5223	Health Management
BSMH5263	OSH Management Systems
BSMH5273	Industrial Hygiene Management
BSMH5303	Human Resource Management and Behavioral Aspects in Safety and Health
SZRZ 6014	Research Methodology

ELECTIVE COURSES (9 CREDIT HOURS)

Choose any 3 courses from the list below:

BPMN6043	Leadership in Organization
BSMH5243	Fire Safety Management
BSMH5253	Emergency Response Management
BSMH5283	Ergonomic Management
BSMH5293	Chemical Management
BSMH5313	Risk Management Techniques
BSMH5323	Occupational Psychosocial Issue

RESEARCH PAPER (12 CREDIT HOURS)

BPMZ69912	Research Paper
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(B) Research

Students are required to:

1. register and pass two (2) pre-requisite courses, i.e. **SZRZ6014 Research Methodology and SCLE6014 Academic Writing** with at least a **B** grade before they can pursue their research work.
2. defend their proposal to a Committee, which comprises a chairperson and at least one examiner appointed by the School/Graduate School, as per requirement below:



- a. students must submit two (2) copies of their research proposals to the School/ Graduate School at least 2 weeks prior to the proposal defence session;
 - b. the examiner(s) should provide written comments and recommend the status of the proposal at the end of the session;
 - c. students are required to make amendments based on the comments and suggestions given by the examiner(s); and
 - d. the research proposal should comprise the following chapters
 - Chapter 1 : Background of the Study, Problem Statement, Research Questions, Research Objectives, Scope of the Study, and Significance of the Study.
 - Chapter 2 : Literature Review
 - Chapter 3 : Research Methodology
 - a. Research Framework
 - b. Hypotheses/ Propositions Development
3. Attend a viva voce session to defend their thesis, per requirement below:
- a. upon approval from their supervisor(s), students should fill “The Intent to Submit Form (ITS)” and submit it to the School/Graduate School together with two (2) copies of the thesis;
 - b. students will be informed of the viva voce session by the School/Graduate School;
 - c. students have to pay the viva voce fee before the session takes place.
4. Submit a written thesis :
- a. students should make corrections with guidance from the supervisor(s) based on comments and suggestions given during the viva voce session by the examiners.
 - b. before binding the final thesis, students should obtain approval (or signature) from the School/Graduate School for certification of the thesis.
 - c. the thesis should be prepared in three (3) copies (two in hard cover and one in loose copy), all of which are to be submitted to the School/Graduate School.



MASTER OF SCIENCE (MANAGEMENT)

PROGRAMME STRUCTURE

(A) Coursework

Master of Science (Management) by coursework is a 42-credit-hour programme which comprises the following:

CORE COURSES (24 CREDIT HOURS)

BPMM6013	Marketing Management
BPMN6013	Organizational Behavior and Development
BPMN6023	Strategic Management
BPMN6053	Management Information System
BJMP5023	Operation and Technology Management
BPMN6073	Research Methodology
GMUL5063	Law, Ethics and Corporate Social Responsibility
BWFM5013	Corporate Finance

ELECTIVE COURSES (6 CREDIT HOURS)

Choose any 2 courses from the list below:

BSMH5093	Managing Change and Communication
BSMH5023	Strategic Human Resource Management
BPME6093	Entrepreneurship Development
BPMS6023	Muamalat Management
BPMS6033	Muamalat Principle in Islamic Capital and Money Market
BPMS6013	Theory and Philosophy of Muamalat
GFMA6043	International Business
SCCG5113	Managerial Communication

RESEARCH PAPER (12 CREDIT HOURS)

BPMZ69912	Research Paper
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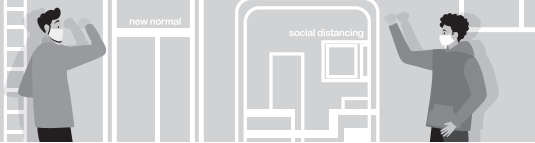
(B) Research

Students are required to:

1. register and pass two (2) pre-requisite courses, i.e. **SZRZ6014 Research Methodology and SCLE6014 Academic Writing** with at least a **B** grade before they can pursue their research work.
2. defend their proposal to a Committee, which comprises a chairperson and at least one examiner appointed by the School/Graduate School, as per requirement below:



- a. students must submit two (2) copies of their research proposals to the School/ Graduate School at least 2 weeks prior to the proposal defence session;
 - b. the examiner(s) should provide written comments and recommend the status of the proposal at the end of the session;
 - c. students are required to make amendments based on the comments and suggestions given by the examiner(s); and
 - d. the research proposal should comprise the following chapters:
 - Chapter 1 : Background of the Study, Problem Statement, Research Questions, Research Objectives, Scope of the Study, and Significance of the Study.
 - Chapter 2 : Literature Review
 - Chapter 3 : Research Methodology
 - a. Research Framework
 - b. Hypotheses/ Propositions Development
3. Attend a viva voce session to defend their thesis, per requirement below:
- a. upon approval from their supervisor(s), students should fill "The Intent to Submit Form (ITS)" and submit it to the School/Graduate School together with two (2) copies of the thesis;
 - b. students will be informed of the viva voce session by the School/Graduate School;
 - c. students have to pay the viva voce fee before the session takes place.
4. Submit a written thesis :
- a. students should make corrections with guidance from the supervisor(s) based on comments and suggestions given during the viva voce session by the examiners.
 - b. before binding the final thesis, students should obtain approval (or signature) from the School/Graduate School for certification of the thesis.
 - c. the thesis should be prepared in three (3) copies (two in hard cover and one in loose copy), all of which are to be submitted to the School/Graduate School.



MASTER OF ISLAMIC BUSINESS STUDIES

PROGRAMME STRUCTURE

(A) Coursework

Master of Islamic Business Studies is a 42-credit-hour programme that comprises the following courses:

CORE COURSES (18 CREDIT HOURS)

BIEE5013	Islamic Economics
BIFF5063	Islamic Financial Market, Instruments and Institutions
BIMM5013	Management and Organization from Islamic Perspective
BIMM5073	Research Methods for Islamic Business Studies
BISS5033	Deduction Method and Maqasid Shariah for Business
BWSS5023	Islamic Financial Contracts & Maxims

ELECTIVE COURSES (12 CREDIT HOURS)

Choose any four (4) courses from the list below:

ISLAMIC MANAGEMENT

BIMM5023	Leadership Theories and Leadership in Islam
BIMM5033	Decision Making and Syura in Organization
BIMM5043	Entrepreneurship from Islamic Perspective
BIMM5053	Islamic Principle in Marketing Management
BIMM5063	Human Resource Management From Islamic Perspective
BPMN6023	Strategic Management

ISLAMIC ECONOMICS

BEEB5013	Advanced Microeconomics
BEEB5023	Advanced Macroeconomics
BEEQ5113	Applied Econometrics
BIEE5023	Fiscal and Monetary Policy in Islamic Economics
BIEE5033	Islamic Economics Issues and Analysis
BWFF5013	Corporate Financial Management
BWSB5053	Contemporary Islamic Banking

RESEARCH PAPER (12 CREDIT HOURS)

BPMZ69912	Research Paper
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(B) Research

Students are required to:

1. register and pass two (2) pre-requisite courses, i.e. **SZRZ6014 Research Methodology and SCLE6014 Academic Writing** with at least a **B** grade before they can pursue their research work.
2. defend their proposal to a Committee, which comprises a chairperson and at least one examiner appointed by the School/Graduate School, as per requirement below:
 - a. students must submit two (2) copies of their research proposals to the School/Graduate School at least 2 weeks prior to the proposal defence session;
 - b. the examiner(s) should provide written comments and recommend the status of the proposal at the end of the session;
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 - c. the thesis should be prepared in three (3) copies (two in hard cover and one in loose copy), all of which are to be submitted to the School/Graduate School.



MASTER IN ISLAMIC FINANCE AND BANKING

PROGRAMME STRUCTURE

Master in Islamic Finance and Banking is a 42-credit-hour programme that comprises the following courses:

CORE COURSES (24 CREDIT HOURS)

BIEE5013	Islamic Economics
BIFF5063	Islamic Financial Markets, Instruments and Institutions
BISS5033	Deduction Method and <i>Maqasid Shariah</i> for Business
BPMN6023	Strategic Management
BPMN6073	Research Methodology
BWFF5013	Corporate Financial Management
BWSB5053	Contemporary Islamic Banking
BWSS5023	Islamic Financial Contracts and Maxims

ELECTIVE COURSES (6 CREDIT HOURS)

Choose any two (2) courses from the list below:

BIBB5043	Management and Governance of Islamic Banking
BIFF5053	Islamic Wealth Planning and Management
BWBB5023	Treasury Management in Financial Institutions
BWRR5043	Islamic Risk Management

RESEARCH PAPER (12 CREDIT HOURS)

BPMZ69912	Research Paper
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MASTER OF SCIENCE (INTERNATIONAL ACCOUNTING)

PROGRAMME STRUCTURE

Master of Science (International Accounting) is offered by coursework with 42 credit hours which comprise the following:

CORE COURSES (30 CREDIT HOURS)

BPMN6073	Research Methodology
BPMN6023	Strategic Management
BKAR5033	Seminar in International Accounting
BKAR5043	Financial Accounting Theory and Reporting Practices
BKAM5023	Management Accounting and Control Systems
BKAS5013	Seminar in Accounting Information Systems
BKAT5023	Contemporary Issues in International Taxation
BWFF5043	International Financial Management
BKAR5063	Financial Statement Analysis
BKAA5013	Issues in Auditing and Investigation

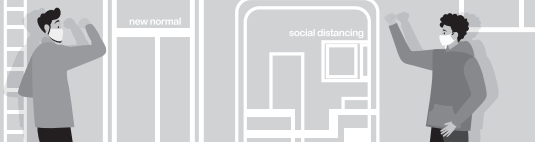
ELECTIVE COURSES (6 CREDIT HOURS)

Choose any 2 courses from the list below:

BKAL5033	Seminar in Corporate Governance
BKAM5043	Strategic Management Accounting
BKAS5033	Information System in Control and Audit
BKAM5033	Financial Modeling
BKAT5053	Goods and Services Tax in Selected Industries
BKAT5063	Indirect Taxes: Governance and Issues
BKAT5073	Indirect Tax Audit and Investigation

PROJECT PAPER (6 CREDIT HOURS)

BPMZ6996	Project Paper
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MASTER IN TAXATION

PROGRAMME STRUCTURE

Master in Taxation is offered by coursework with 42 credit hours which comprise the following:

CORE COURSES (30 CREDIT HOURS)

BPMN6073	Research Methodology
BPMN6023	Strategic Management
BKAR5043	Financial Accounting Theory & Reporting Practices
BKAM5023	Management Accounting and Control System
BKAT5023	Contemporary Issues in international
BKAT5033	Tax Accounting & Auditing for Companies
BKAT5043	Selected Issues in Corporate Taxation
BKAT5053	Goods and Services Tax in Selected Industries
BKAT5063	Indirect Tax: Governance & Issues
BKAT5073	Indirect Tax: Audit & Investigation

ELECTIVE COURSES (6 CREDIT HOURS)

Choose any 2 courses from the list below:

BKAS5013	Seminar in Accounting Information System
BKAA5013	Issues in Auditing and Investigation
BKAR5033	Seminar in International Accounting
BWFF5043	International Financial Management
BKAR5063	Financial Statement Analysis
BKAM5033	Financial Modelling
BKAL5033	Seminar in Corporate Governance
BKAM5033	Strategic Management Accounting
BKAS5033	Information System Control & Audit

PROJECT PAPER (6 CREDIT HOURS)

BPMZ6996	Project Paper
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MASTER OF SCIENCE (RISK MANAGEMENT)

PROGRAMME STRUCTURE

Master of Science (Risk Management) is a 42-credit-hour programme that comprises the following courses.

CORE COURSES (21 CREDIT HOURS)

BWFF5013	Corporate Financial Management
BWRR5063	Risk and Insurance
BWRR5013	Risk Management
BWRR5023	Enterprise Risk Management
BWRR5073	Risk Assessment and Decision Making
BWRR5083	Business Continuity and Crisis Management
BEER6013	Research Methods in Economics

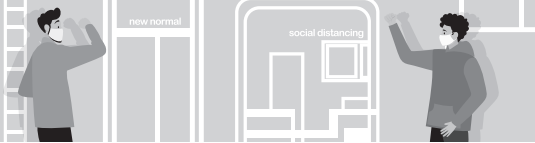
ELECTIVE COURSES (12 CREDIT HOURS)

Choose any four (4) courses from the list below:

BPMN 6023	Strategic Management
BWBB 5133	Risk Management in Financial Institution
BWFF 5053	Advanced Corporate Financial Management
BWFF 5063	Financial Risk Management
BWFF 5093	Corporate Governance
BWRR 5043	Islamic Risk Management
BWRR 5053	Employee Benefits Management
BWRR 5093	Risk Management in Public and Non-Profit Organization
BWRR 5103	Sustainability Risk Management
BWRR 5113	Project Risk Management

PROJECT PAPER (9 CREDIT HOURS)

BWRR5119	Project Paper
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OTHER MASTER'S PROGRAMMES BY RESEARCH

PROGRAMMES

1. Master of Science (Accounting)
2. Master of Science (Islamic Banking)
3. Master of Science (Islamic Finance)
4. Master of Science (Insurance)
5. Master of Science (Operation Management)
6. Master of Science (Technology Management)

PROGRAMME STRUCTURE

Students are required to:

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DOCTOR OF MANAGEMENT



DOCTOR OF MANAGEMENT

INTRODUCTION

The Doctor of Management programme at Universiti Utara Malaysia is by full research in which students are assessed on the thesis produced at the end of their study period. This programme develops graduates from the industry to become scholars and researchers who are able to contribute knowledge and expertise to their specific field in the industry.

Doctor of Management students may choose to specialise in any of the various fields in UUM.

UUM offers the Doctor of Management programme on a **full-time** mode, in which students will have to complete their studies between **nine (9) to fifteen (15) trimesters**.

ADMISSION REQUIREMENT

An applicant must be a full-time employee who serves a company or an organization and holds a **senior position**. The applicant must also possess:

- a) a master's degree recognised by the University Senate and have at least **five (5) years of work experience** in the area relevant to the research topic.; **and**
- b) fulfil the English language requirement as set by the University Senate..

PROGRAMME STRUCTURE

The Doctor of Management (D.Mgmt.) programme is offered by **full research**. Students are required to enrol and pass the following pre-requisite courses with at least a **B** grade during the first two (2) trimesters of their enrolment (i.e. before being allowed to defend their thesis proposal):

- a) SZRZ6014 Research Methodology
- b) SCLE6014 Academic Writing

To be able to graduate, D.Mgmt. students are required to:

- 1) present and defend a proposed research/thesis to a committee;
- 2) present progress report of research work at colloquiums arranged by the Graduate School;
- 3) They shall produce either case study, articles or patented product(s) by choosing any one of the following options:
 - Option A: Publish at least one (1) case study;
 - Option B: Produce at least one (1) article, which is published in a refereed journal



Option C: Produce at least 1 patented product co-owned by the candidate, supervisor(s), and UUM

- 4) The article or case study is produce individually or can be co-authored only with and consented by the supervisor(s).
- 5) The article or case study accepted or published must be based on the D.Mgmt candidate's research topic.
- 6) The patented product must be the output from the D.Mgmt candidate's research topic.
- 7) The article or case study must be accepted or published during the candidacy.
- 8) The article or case study must be accepted or published before a viva-voce session.
- 9) The patented product must be registered during the candidacy or before the viva voce session.